

Eight Roles of an Effective Facilitator

- 1. Guide The facilitator must know the steps of the process from beginning to end, and must carefully guide the participants through each phase.
 5. Praiser At every opportunity, the facilitator should praise the effort put forth, the progress made, and the results achieved. Praise well, praise often, praise specifically.
- 2. Motivator From the rousing opening statement to the closing words of cheer, the facilitator must ignite a fire within the group and keep it well lit. The facilitator must establish momentum and keep the pace.
 6. Peacemaker While it is almost always better to avoid a direct confrontation between participants, should one occur, the facilitator must quickly step in, re-establish order and direct the group toward a constructive resolution.
- 3. Bridge Builder Where other people see differences, the facilitator must find and use similarities to build bridges to consensus.
 7. Taskmaster The facilitator is ultimately responsible for keeping the session on track; this means tactfully cutting-short irrelevant discussions, preventing detours and maintaining a consistent level of progress throughout the session.
- **4. Intuitive Leader -** Throughout the session, the facilitator must watch carefully for potential signs of strain, weariness, aggravation and disempowerment and respond in advance to avoid dysfunctional behavior.
- **8. Active Listener -** At every opportunity, the facilitator must make a conscious effort to hear and understand the content, intent, meaning and feeling of what is said.